The Gulf Research Meeting
Promoting Scholarship and Knowledge about the Gulf Region

Annual July Meeting
University of Cambridge, United Kingdom
The Gulf Research Meeting
Promoting Scholarship and Knowledge about the Gulf Region

Annual July Meeting
University of Cambridge, United Kingdom
The Gulf Research Centre Cambridge (GRCC) was established to foster Gulf studies and establish strong links with one of the leading educational institutions in the world, the University of Cambridge, UK. Since GRCC opened its doors in 2009, the relationship with the university and the Centre of Islamic Studies to which GRCC is affiliated has significantly moved forward.

One of the main activities of the annual GRCC calendar is the holding of the annual Gulf Research Meeting. This event brings together a community of scholars and specialists working on the Gulf region in order to broaden the academic literature on this critical region and to create a network where people from all over the world can come together to exchange views, present their work, enhance their understanding on issues topical and related to the region, and plan for future projects and collaborative work.

Two meetings have been held so far in 2010 and 2011 and we are proud to say that the meetings have exceeded our expectations. Taken together, more than 750 leading academics, area specialists, policy practitioners and students have participated in the two events resulting in 29 workshops and more than 450 papers being submitted. Not only is this a valuable scholarly contribution to the literature on the region but the GRM has further led to increased involvement of people from the region itself. So far, about 35 percent of participants have come from the GCC countries themselves.

We intend to continue to develop the GRM so that it becomes the key annual meeting for scholars on the Gulf. The dates for the 2012 meeting are July 11th to 14th and I invite you all to make a note in your schedule. I look forward to your active participation in the meeting, be it as a paper presenter, workshop director or listening participant.
In addition to GRM, the GRC Cambridge will be conducting other activities including looking into developing a M. Phil. program in Gulf Studies with the university. The strong support and institutional backing of the University of Cambridge provides an unparalleled opportunity to offer world-class research and discussion about one of the most complex regions in the world. We highly appreciate the enthusiastic response we have received so far.

I hope that you will share our vision and join our mission and I thank you in advance for any support you may extend, so that both our partnership with the University of Cambridge and the Gulf Research Meeting can provide the academic bridge between the GCC and the rest of the world.

*Dr. Abdulaziz O. Sager*
Chairman
Gulf Research Center
“It is quite a privilege to be addressing such a distinct audience”

HRH Prince Turki Bin Faisal Al Saud
Chairman of the King Faisal Center for Research and Islamic Studies
About the Gulf Research Meeting

At the Gulf Research Center (GRC), one of the most important goals remains the spread of scholarly research and knowledge relating to the Gulf throughout the international community. In a bid to foster greater understanding of the GCC and the challenges the region faces, and to strengthen the links between scholars from different regions, we decided to create the Gulf Research Meeting (GRM).

Led by the commitment of the GRC’s founder and chairman, Dr. Abdulaziz Sager, the GRM is unparalleled in both its scope and value as far as scholarly and policy-oriented research about the critical Gulf region is concerned. A flagship event that is hosted annually at the University of Cambridge during the beginning of July, the GRM brings together hundreds of specialists, policy practitioners, and aspiring academics from the Arab region and the rest of the world to discuss and debate the key challenges and changes facing the GCC and enhance their knowledge about this unique part of the world.

Advancing Knowledge

At a time when the Gulf region continues to gain in strategic relevance and importance, it is more urgent than ever to expand knowledge about this critical part of the world and to become more familiar with the issues that are defining...
“I thought the conference was superbly well organized and administered. Congratulations”
its overall development. Of equal importance is the promotion of scholarly and balanced research about the six member states of the Gulf Cooperation Council (Bahrain, Kuwait, Oman, Qatar, Saudi Arabia and the United Arab Emirates), its adjacent neighbors that constitute the wider Gulf region (Iran, Iraq and Yemen) and their relations to one another as well as with the wider external environment.

Through parallel workshops dedicated to specific topics in the fields of politics, economics, energy, security and the wider social sciences, the Gulf Research Meeting addresses the existing shortcomings, to provide correct and insightful information about the region and to promote mutual understanding between the Gulf and the rest of the world.

**Producing Output**

Committed to a high-level academic standard, the GRM’s objectives are also to produce policy input and generate solutions to many of the region’s pressing challenges. Each year, workshops are selected on both their ability to contribute to the development of literature on the Gulf and their relevance to issues of present and common concern. In this manner, and through the intensive debates that are part of the individual meetings, concrete ideas and initiatives are created that can then be disseminated to a wider audience through generated publications, whether as short policy briefs, extended essays or more broader edited books. Such discussions also lead to additional collaborative efforts among the participants and their institutions beyond the framework of the GRM.
“This was a unique opportunity to meet with an outstanding cadre of elite academics and researchers”

H.E. Dr. Abdul Latif Bin Rashid Al Zayani
Secretary-General, The Cooperation Council for the Arab States of the Gulf (GCC)
Creating Networks

Through its workshops and constant interaction among participants, the GRM also promotes widespread research efforts among different institutions from within the Gulf and other parts of the region to heighten awareness of Gulf-specific issues. At the core lies the partnership between the Gulf Research Centre and the University of Cambridge. Universally recognized as one the world’s leading educational institutions, the University of Cambridge has provided a strong commitment to foster cooperation and promote exchanges such as the Gulf Research Meeting. Such collaboration opens the door to promote further work and link into a worldwide network of leading individuals and research initiatives.

Beyond the University of Cambridge, the GRM brings together institutions from throughout the world thereby creating additional opportunities for networking and cooperation. Particular importance and emphasis is given to encourage young scholars, in particular from the GCC countries - including those studying abroad - to engage in the debate and take part in research collaboration. In this way, GRM provides a path into the future generation and the role they will play in shaping the region’s development.

The Gulf Research Meeting is a ground-breaking and progressive project that the GRC is proud to be at the forefront of.
“A fabulous success that will yield some excellent publication/policy developments”

Dr. Beverly Metcalfe
Institute for Development Policy and Management (IDPM)
University of Manchester
2010 Gulf Research Meeting Program

Wednesday, July 7th, 2010

9.00 - 16.00
Arrival of Participants and Registration

16.00 - 18.00
Opening Ceremony

Welcoming Remarks:

Dr. Abdulaziz O. Sager - Chairman of the Gulf Research Center

Dr. Abdullah Baabood - Director, Gulf Research Centre Cambridge

Prof. Yasir Suleiman - Head of the Centre of Islamic Studies, University of Cambridge

Prof. Gilles Kepel - Chair, Middle East and Mediterranean Studies, Institut d’Etudes Politiques de Paris, Sciences Po

Opening Address:

Prof. Dame Alison Richard - Vice Chancellor of the University of Cambridge

Dr. Mohammad Al-Ohali - Deputy Minister for Educational Affairs, Ministry of Higher Education, Kingdom of Saudi Arabia

18.00 - 20.00
Reception and Dinner
Thursday, July 8th, 2010

8.00 - 9.00        Breakfast
9.00 - 12:30       Workshop Sessions
12:30 - 15.00      Lunch
15.00 - 18.00      Workshop Sessions
Evening            Free
Friday, July 9th, 2010

8.00 - 9.00 Breakfast
9.00 - 12:30 Workshop Sessions
12:30 - 15.00 Lunch
15.00 - 18.00 Workshop Sessions
20.00 - 00.00 Dinner and Closing Ceremony

Saturday, July 10th, 2010

8.00 - 9.00 Breakfast
9.00 - 12.30 Workshop Sessions
12.30 - 15.00 Lunch
15.00 - 16.30 End of Meeting/ Departures
2011 Gulf Research Meeting Program

Tuesday, July 5, 2011
09:30-19:00 Arrival of Participants and Registration

Wednesday, July 6, 2011
09:30-15:30 Arrival of Participants and Registration
15:30 Workshop Directors’ Briefing

Opening addresses:
16:30 Dr. Abdullah Baabood, Director of the Gulf Research Centre Cambridge
Dr. Abdulaziz Sager, Chairman of the Gulf Research Center

Panel discussion on the Arab Spring and changes in the region.
16:45 HRH Prince Turki Al Faisal Al-Saud, HE Dr. Abdul Latif Bin Rashid Al Zayani, Prof. Bahgat Korany, Moderator: Prof. Yasir Suleiman

18:45 Reception

19:30 Gala Dinner, Queens’ College, Fitzpatrick Hall
Thursday, July 7, 2011

9:00  Individual Workshops Commence
13:15-14:30  Lunch, King's College
15:00  Afternoon Workshop Sessions
19:30  GRM Dinner, King's College

Friday, July 8, 2011

9:30  Individual Workshops Commence
13:15-14:30  Lunch, King's College
15:00  Afternoon Workshop Sessions

Saturday, July 9, 2011

9:00-13:00  Individual Workshops Continue (Optional)
13:00  Lunch, Crowne Plaza
Dr. Saeka Yazaki of the Centre for Islamic Studies, Cambridge with Dr. Paul Aarts, University of Amsterdam

Amb. Stuart Laing, Master, Corpus Christi College

Prof. Yasir Suleiman, CBE and Sultan Qaboos Bin Said Professor of Modern Arabic Studies at the University of Cambridge, moderating the 2011 opening GRM panel discussion

BBC Interview with Dr. Stephane Lacroix, Sciences Po

GCC Secretary-General H.E. Dr. Al-Zayani at the Opening Session of the 2011 Gulf Research Meeting

GCC-Iran Relations Co-Directors Prof. Saleh Al-Mani and Prof. Mahmoud Sarioghalam

Dr. John Duke Anthony, Council on US Arab Relations, Prof. Hatem Shanfari, Sultan Qaboos University, H.E. Sayed Salim Al Busaidi, Undersecretary, Ministry of Civil Services, Sultanate of Oman and Dr. Ahmed Allawi, Director of Cambridge Consulting Alliance Ltd

GRC Chairman Dr. Abdulaziz Sager opening the 2011 Gulf Research Meeting
GRC Chairman Dr. Abdulaziz Sager and Prof. Timothy Niblock, Exeter University and Amb. Fred Tanner, Director of the Geneva Centre for Security Policy

Indian Ambassador to the Kingdom of Saudi Arabia Talmiz Ahmed and Prof. Abu Backer Bagader of King Abdul Aziz University at the GCC-India Relations Workshop

GRC Chairman Dr. Abdulaziz Sager, Prof. Geoffrey Edwards of Pembroke College

GRM 2011 Participants on the grounds of King's College

Panel Discussion on the Impact of the Arab Spring on the Gulf Region at the 2011 GRM Opening

Former Yemeni Ambassador to the UK, Mohamad Qubaty being interviewed on the sidelines of the 2011 GRM meeting

HE Shaikh Khalid Bin Sultan Al Nahyan participating in the discussion in the Soft Power Workshop

GRC Cambridge Director Dr. Abdullah Baabood with participants in the Role of Business Women Workshop
Members of the Role of Business Women Workshop during the Opening Reception

Lulwa Al-Mutlaq, President and CEO of Golden Trust Business Consultancy, Bahrain with HE Abdul Latif Al Zayani, GCC Secretary-General at the 2011 Opening Reception

Prof. Giacomo Luciani with Prof. Shahram Akbarzadeh, University of Melbourne

Prof. Bahgat Korany exchanging a few words with HRH Prince Turki Al Saud just prior to the 2011 GRM Opening Session

Prof. Gilles Kepel, Chair of Middle East and Mediterranean Studies, Institut d'Etudes Politiques de Paris, Dr. Abdullah Baabood, Director, Gulf Research Centre Cambridge and Amb. Stuart Laing, Master of Corpus Christi College, Cambridge

The Gulf Research Meeting attracts media from all over the world

HRH Prince Turki Al Faisal Al Saud answering a question from the audience

Master of Corpus Christi College Amb. Stuart Laing addressing the 2011 GRM Opening
"The range of workshops in this conference shows breadth across the arts, humanities and sciences, and the conference gains strength and relevance from this."

Professor Dame Alison Richard
Vice-Chancellor of the University of Cambridge
2010 GRM Workshop on Environmental Policies in the Gulf
2010 Gulf Research Meeting Workshops

Workshop 1
**Natural Resources, Accountability and Democracy**
*Dr. Richard Youngs*, Fundación para las Relaciones Internacionales y el Diálogo Exterior (FRIDE)
*Prof. Gerd Nonneman*, University of Exeter

Workshop 2
**Formal and Informal Mechanisms of Political Participation**
*Prof. Anoush Ehteshami*, Durham University

Workshop 3
**The Role of the Private Sector in Promoting Economic and Political Reform**
*Prof. Giacomo Luciani*, Gulf Research Center Foundation
*Dr. Bassma Kodmani*, Arab Reform Initiative

Workshop 4
**The GCC Banking and Financial Sector**
*Dr. Eckart Woertz*, Gulf Research Center
*Dr. Hatem Al-Shanfari*, Sultan Qaboos University
Workshop 5
Population, Labor Markets and National Identity
Dr. Steffen Hertog, Sciences-Po
Dr. Rola Dashti, Kuwait Economic Society

Workshop 6
The Impact of Migration on Gulf Development and Stability
Prof. Philippe Fargues, European University Institute
Prof. Nasra Shah, Kuwait University

Workshop 7
Developing an Agenda for Security Studies in the Gulf
Dr. Mustafa Alani, Gulf Research Center
Prof. Saleh Al-Mani, King Saud University

Workshop 8
The Governance of Higher Education in the Gulf Cooperation Region
Prof. André Elias Mazawi, University of British Columbia
Dr. Ronald G. Sultana, University of Malta
Workshop 9
**Environmental Policies in the Gulf Region**
*Dr. Mohammed A. Raouf*, Gulf Research Center
*Prof. Walid K. Al-Zubari*, Arabian Gulf University

Workshop 10
**EU-GCC Relations**
*Dr. Geoffrey Edwards*, University of Cambridge
*Dr. Abdullah Baabood*, Gulf Research Centre

Workshop 11
**Gulf-China Relations**
*Prof. Tim Niblock*, University of Exeter
*Dr. Mei Zhang*, Shanghai Institute for International Studies

Workshop 12
**Islamic Politics in the Gulf**
*Dr. Stephane Lacroix*, Sciences-Po, Paris, supervises the Kuwait Program of Gulf Studies
*Saud Al-Sarhan*, University of Exeter
Developing an Agenda for Security Studies Workshop

Islamic Politics in the Gulf Workshop participants

GCC Banking and Financial Sector Workshop

Governance in Higher Education in the Gulf Workshop Directors Prof. Andre Mazawi, University of British Columbia and Prof. Roland Sultana, University of Malta
2010 Gulf Research Meeting Workshops

2010 EU-GCC Relations Workshop participants

Discussion in "Natural Resources, Accountability and Democracy in the Gulf" Workshop

Workshop at The Moller Centre

EU-GCC Relations Workshop group
2011 The Role of Business Women in the Economies and Societies of the Arab Region Workshop
2011 Gulf Research Meeting Workshops

Workshop 1
**Impact of Climate Change on the Gulf Region**
*Dr. Mohammed Raouf*, Environment Researcher, Cairo  
*Dr. Kristian Coates Ulrichsen*, Research Fellow, London School of Economics and Political Sciences

Workshop 2
**The Transformation of Rentier States and the Provision of Public and Common Goods**  
*Dr. Tarik Yousef*, Dubai School of Government  
*Dr. Eberhard Kienle*, CNRS Paris / PACTE IEP de Grenoble, France

Workshop 3
**Educational Reform, Public Policy, and the Students of the Gulf Region**
*Prof. Dr. Kathryn Bindon*, Advisor, President - University of Bahrain  
*Dr. Jason E. Lane*, State University of New York, Albany

Workshop 4
**WTO and Globalization: GCC Impact**
*Prof. Tim Niblock*, University of Exeter  
*Prof. Mohamed Ramady*, King Fahd University of Petroleum and Minerals
Workshop 5
**Modernization and Socio-Economic Changes in the Gulf Arabic Cities**
Dr. Belgacem Mokhtar, Assistant Professor of Economic Geography and Planning, Sultan Qaboos University, Muscat
Dr. Montasser I.M. Abdelghani, Assistant Professor of Social and Urban Geography, Sultan Qaboos University, Muscat

Workshop 6
**India and the Gulf: What Next?**
Amb. Ranjit Gupta (Retd.), Member of the National Security Advisory Board, India
Prof. Abu Backer Bagader, Professor of Sociology, King Abdul Aziz University

Workshop 7
**Shaping the Gulf National Innovation Systems**
Dr. Kenneth Wilson, Professor and Director, National Research Foundation, United Arab Emirates.
Imen Jeridi Bachellerie, MSC, Researcher, Science and Technology, Gulf Research Center
Dr. Eoin O’Sullivan, University of Cambridge

Workshop 8
**Healthcare Challenges in the Gulf Region**
Dr. Ahmed Alawi, Director, Cambridge Consulting Alliance Ltd, Cambridge
Shelley Gregory-Jones, Development Director, PHG Foundation, Cambridge, UK
Workshop 9
**Potential and Limits of Civil Society in the Gulf Region**
*Prof. Paul Aarts*, Department of Political Science, University of Amsterdam  
*Dr. Baqer Al-Najjar*, Department of Social Sciences, University of Bahrain

Workshop 10
**Media in the GCC**
*Dr. Abeer Najjar*, Assistant Professor, Dept. of Mass Communication, AUS, Sharjah  
*Dr. Khaled Hroub*, Director, Cambridge Arab Media Project, University of Cambridge

Workshop 11
**GCC-Iran Relations**
*Prof. Saleh Al-Mani*, Professor and Dean of College of Law and Political Science, King Saud University, Riyadh, Kingdom of Saudi Arabia  
*Prof. Mahmood Sariolghalam*, Professor of International Relations, Shahid Beheshti University, Tehran, Iran

Workshop 12
**Migration in the Gulf**
*Prof. Philippe Fargues*, European University Institute, Robert Schumann Centre for Advanced Studies  
*Prof. Nasra Shah*, Faculty of Medicine, Kuwait University
Workshop 13
Human Resource Development in the Gulf Region
*Dr. Christopher J. Rees,* University of Manchester
*Nasser AlBadri,* Director, Recruitment and Omanisation Department, Royal Court Affairs (RCA), Sultanate of Oman

Workshop 14
The Role of Business Women in the Economies and Societies of the Arab Region
*Dr. Anja Zorob,* Assistant Professor, Otto Suhr Institute of Political Science, Freie Universität Berlin
*Dr. Beverly Dawn Metcalfe,* University of Manchester, UK
Workshop 15
The EU and the GCC in the Mediterranean
Dr. Tobias Schumacher, Centre for Research and Studies in Sociology, Lisbon University Institute
Dr. Geoffrey Edwards, Department of Politics and International Studies, University of Cambridge

Workshop 16
Soft Power in the Gulf: The Politics of the Post-Rentier State
Dr. Victor Gervais, Associate Fellow, Kuwait Program, Sciences Po Paris
2011 Gulf Research Meeting Workshops

Debating the Prospects for GCC-Iran Relations

Discussion in the India and the Gulf What Next Workshop

Media in the GCC Workshop Group

Educational Reform, Public Policy and the Students of the Gulf Region Workshop Group
2011 Gulf Research Meeting Workshops

- Media Workshop Discussion
- Potentials and Limits of Civil Society in the Gulf Region Workshop
- Shaping the Gulf National Innovation Systems Workshop Group
- Roundtable Discussion at the EU and the GCC in the Mediterranean Workshop
“The China-Gulf session which I was involved in was, without doubt, the most useful gathering I have been to on this subject”

Prof Tim Niblock
Chair of the Management Board
Institute of Arab and Islamic Studies University of Exeter
“Participation in the event at Cambridge was a great experience”

Amb. Ranjit Gupta
Member of the National Security Advisory Board, India
Motivated by the same objectives underlying the Gulf Research Meeting, the Gulf Research Center Foundation, in association with the University of Cambridge and the Prince Alwaleed Bin Talal Centre of Islamic Studies, established the Gulf Research Centre Cambridge in 2009. In addition to organizing the GRM, GRC Cambridge serves as a platform for other events throughout the year and provides a focal point for students dedicated to carrying out and promoting critical research related to the Gulf.

The Gulf Research Centre Cambridge is a registered charity organization under the Charity Commission for England and Wales. The Centre can receive donations which are tax deductible.
“It was an exceptional media workshop in Cambridge - interesting, valuable, diverse, and enjoyable”

Prof. Frank Kalupa
James Madison University, United States
GRC Cambridge Trustees

Dr. Abdulaziz Sager
Founder and Chairman
GRC Cambridge

Dr. Mustafa Alani
Senior Advisor and Director
Security & Defense Studies
Gulf Research Center

Amb. Stuart Laing
Master, Corpus Christi College
University of Cambridge
UK

Sir Richard Dearlove
Master, Pembroke College
University of Cambridge
UK

Prof. Giacomo Luciani
Senior Consultant
GRC Foundation
Geneva, Switzerland

Prof. Timothy Niblock
Professor
Arab Gulf Studies
University of Exeter
United Kingdom

Dr. Christian Koch
Director
GRC Foundation
Geneva, Switzerland

Prof. Yasir Suleiman
Professor
Modern Arabic Studies
University of Cambridge
UK

Prof. Charles Tripp
Professor
Politics of the Middle East
University of London
UK
“Thank you very much for this wonderful meeting. Our workshop participants were fascinated by the high quality of organization, hospitality and scientific richness.”

Dr. Belgacem Mokhtar
Department of Geography
College of Arts
Sultan Qaboos University
About the Gulf Research Center Foundation

The Gulf Research Center Foundation (GRCF) was officially established in Geneva, Switzerland on 21st June 2007. It was enlisted into the Commercial Registry on 4th July 2007 under the law of the Canton of Geneva.

The Foundation is a non-profit organization which aims to gather and disseminate knowledge about the political, economic, social and security issues defining the Gulf region. The Foundation’s numerous public events promote and facilitate communication and dialogue between citizens of the Gulf region and those outside the region, notably through media and conferences and workshops.

Cooperation with renowned research institutions, universities and training organizations is considered an essential part of the Foundation’s work. At its core is the promotion of new academic education programs including the encouragement of students from the GCC and other Arab countries to actively engage in research about the Gulf.

All of the objectives combine to promote the creation and preservation of peace, security, stability and sustainable development in the Gulf region and the rest of the world.

The GRCF is a non-governmental foundation which is allowed to receive donations that receive tax benefits under the laws of Switzerland and the Canton of Geneva. The Director of the Foundation is Dr. Christian Koch.
GRC Foundation Council Members

Dr. Abdulaziz Sager
Founder and Chairman
GRC Foundation

Dr. Mustafa Alani
Senior Advisor and Director
Security & Defense Studies
Gulf Research Center

Prof. Saleh Almani
Professor and Dean of
College of Law and Political Science
King Saud University
Saudi Arabia

Prof. Baqer Salman Alnajjar
Professor of Sociology
Department of Social Sciences
University of Bahrain
Bahrain

Dr. Fatima Al-Shamsi
Secretary-General
UAE University
UAE

Prof. Abdullah Alshayeji
Professor
International Relations and US Politics
Head of American Studies Unit
Kuwait University
State of Kuwait

Dr. Farid el Khazen
Professor
American University Beirut
Lebanon

Prof. Bahgat Korany
Professor of International Relations and Political Economy and Director,
AUC Forum, American University in Cairo, Egypt
GRC Foundation Council Members

Prof. Timothy Niblock
Professor
Arab Gulf Studies
University of Exeter
United Kingdom

Dr. Marina Ottaway
Director
Middle East Program
Carnegie Endowment for International Peace
USA

Dr. Rajendra K. Pachauri
Director-General
The Energy and Resources Institute
India

Mr. Ahmed Sager
Founding Member, GRCF
Saudi Arabia

Prof. Yezid Sayigh
Senior Associate
Carnegie Middle East Center
Beirut
Lebanon

Dr. Adnan Shihab-Eldin
Director General
Kuwait Foundation for the Advancement of Sciences
Kuwait

Amb. Fred Tanner
Director
Geneva Centre for Security Policy
Switzerland

Amb. Theodor H. Winkler
Director
Geneva Centre for the Democratic Control of the Armed Forces
Switzerland
Our Sponsors

GRC Cambridge would like to express its deep thanks and gratitude to all of our sponsors as without their support and enthusiasm, the Gulf Research Meetings would not have been possible.

The 2010 GRM was sponsored by:

The Arab Fund for Economic and Social Development

The Arab Fund for Economic and Social Development (the Arab Fund), based in the State of Kuwait, is an Arab regional financial institution focused on funding economic and social development by financing public and private investment projects and providing grants and expertise. The Arab Fund’s activities are characterized by a number of important aspects that make it a model of cooperation and Arab economic integration, and a reflection of outstanding joint Arab action. With all the Arab countries as its members and concentrating on economic and social development affecting the same countries, the Arab Fund carefully follows guidelines on neutrality in pursuing its activities and organizes itself under substantive rules to ensure independence from any political considerations when conducting in its operations.

KAB Holding

KAB Holding was established by Sheikh Khaled Ahmed Bagedo and focuses on promoting the real estate business and building materials manufacturing, mainly targeted at the Saudi Arabian and Middle Eastern markets. Based in Jeddah, KAB Holding is known for is ambition, enthusiasm and devotion to community development, through large scale business.
Dallah Albaraka

Dallah Albaraka was founded in Riyadh by Sheikh Saleh Kamel in 1969 as a small proprietorship and has evolved over a period of 30 years into a diversified international conglomerate, incorporating investments in billions in over 40 countries worldwide. The group impacts on almost every sector of economic life, including industry, trade, real estate, tourism, health care, communication, media, production, technical maintenance and operation, transport, banking and financial services as well as education and training.

The Kuwait Program at Sciences Po

The Kuwait Program is a Gulf-focused research and teaching program based at the Chaire Moyen-Orient Méditerranée at Sciences Po Paris, created in 2007 thanks to a generous grant from the Kuwait Foundation of the Advancement of Sciences (KFAS).

KFAS and Sciences Po share an awareness of the common challenges facing the Gulf region and Europe in fields such as security, sustainable development, geopolitics of energy, economic diversification, the new role of the private sector, international migration, civil society development, and the shift of public policies from domestic to global levels.

The two institutions have hence agreed to work together in creating a structure that provides new approaches and fresh ideas in these fields to leaders, senior officials, academics and researchers.
The 2011 GRM was sponsored by:

**Emaar Properties**

Emaar Properties PJSC is rapidly evolving to become a global provider of premier lifestyles. A Dubai-based Public Joint Stock Company, Emaar is listed on the Dubai Financial Market and is part of the Dow Jones Arabia Titans Index. In tandem with Dubai’s rapid growth, Emaar has been shaping landscapes and lives in the Emirate since the company’s inception in 1997. Not just building homes, Emaar develops value-added, master-planned communities that meet the homebuyers’ full spectrum of lifestyle needs. A pioneer of innovative community-living concepts, Emaar is the prime mover of the Emirate’s real estate and construction sector.

**Bank Muscat:**

With assets worth over USD 15 billion, Bank Muscat is the leading financial services provider in the Sultanate of Oman with a strong presence in Corporate Banking, Retail Banking, Investment Banking, Treasury, Private Banking and Asset Management. The Bank has the largest network in Oman exceeding 130 branches, 386 ATMs, 131 CDMs and 4500 PoS terminals. The international operations consist of a branch each in Riyadh (Saudi Arabia), Kuwait and a Representative Office in Dubai (UAE).
The Zubair Corporation

Founded in 1967 as Muscat Trading Company by Mohammad Al Zubair, which then became Zubair Enterprises, Zubair is one of a number of leading business houses that operates successfully both nationally and internationally. Its growth in size and diversity, across a wide range of interests, has highlighted the entrepreneurial flair, informed risk-taking and awareness of national interests that reflects Oman’s successes of the past.

Georgetown University

Georgetown University is a private, Jesuit, research university whose main campus is in the Georgetown neighborhood of Washington, D.C. Founded in 1789, it is the oldest Catholic university in North America and one of the first post-colonial institutions of higher learning in the United States. Georgetown administers 180 academic programs in four undergraduate and three graduate and professional schools, of which the schools of international affairs and law are particularly selective and well regarded. In addition to its main campus, Georgetown operates a law Center on Capitol Hill, as well as auxiliary campuses in Italy, Turkey, and Qatar.

Bank Dhofar

The bank started as Bank Dhofar al Omani al Fransi in January 1990, with a paid up capital of 5 million Omani Rials. The bank acquired the assets and liabilities of Banque Paribas through a sale and purchase agreement and entered into a five year management contract with the French bank. It commenced operations with two branches, one in Muscat and the other branch in Salalah.
With assets worth over RO 1.6 billion, Bank Dhofar is a strong bank in the Sultanate of Oman, with a presence in Corporate Banking, Consumer Banking, Treasury and Project Finance. Bank Dhofar has a reputation of commitment, foresight and solid growth and has been named as the “Best Bank in Oman 2011” by the Oman Economic Review-Gulf Baader Capital Markets for the second year running, Business Today's ‘Banks & NBFCs 2010’ survey conducted by Ernst & Young and “Best Bank in Oman 2010” by the pre-eminent international finance magazine Euromoney.

The Kuwait Program at Sciences Po

The Kuwait Program is a Gulf-focused research and teaching program based at the Chaire Moyen-Orient Méditerranée at Sciences Po Paris, created in 2007 thanks to a generous grant from the Kuwait Foundation of the Advancement of Sciences (KFAS).

KFAS and Sciences Po share an awareness of the common challenges facing the Gulf region and Europe in fields such as security, sustainable development, geopolitics of energy, economic diversification, the new role of the private sector, international migration, civil society development, and the shift of public policies from domestic to global levels.

KAB Holding

KAB Holding was established by Sheikh Khaled Ahmed Bagedo and focuses on promoting the real estate business and building materials manufacturing, mainly targeted at the Saudi Arabian and Middle Eastern markets. Based in Jeddah, KAB Holding is known for its ambition, enthusiasm and devotion to community development, through large scale business.
London School of Economics and Political Science (LSE) – Kuwait Research Programme

The Kuwait Research Programme on Development, Governance and Globalisation in the Gulf States is a ten year multidisciplinary global programme. It focuses on topics such as globalisation, economic development, diversification of and challenges facing resource rich economies, trade relations between the Gulf States and major trading partners, energy trading, security and migration.

The Programme generally focuses on the states that comprise the Gulf Cooperation Council - Bahrain, Kuwait, Oman, Qatar, Saudi Arabia and the United Arab Emirates. However, occasionally the interests of research require a more flexible and broader conception.

The Programme is hosted by LSE Government, and led by Professor David Held. It supports post-doctoral researchers and PhD students, develops academic networks between LSE and Gulf institutions, and hosts public lectures, a regular seminar series as well as five major biennial conferences.

Khaled Juffali Company

Khaled Juffali Company, KJC Ltd., is a multifaceted personal investment company with a vast local, regional, and international network of investments. Having an underlying focus on the creation and incubation of growth business ventures, KJC has penetrated industries that include automotive, petrochemicals, banking, insurance, venture capital funds, buyouts, distribution, information technology, education, real estate development, project management and consulting services, biotechnology, heavy cranes, auto/equipment leasing, and telecommunication.

KJC’s strength lies in its strategic mix of innovative projects that have a solid financial foundation coupled with an excellent network of multinational partnerships, know-how and a proven track record.
GRM Statistics

Number of Meetings Held: 2 (2010 and 2011)
Number of Workshops Run: 29
Total Number of Workshop Applications: 54
Total Number of Participants: 750
Total Number of Applications for Papers: 619
Total Number of Papers Accepted: 463
Total Number of Listening Participants: 227
Participation from the Gulf Region: 35%
For further details on the Gulf Research Meeting, participation, attendance and sponsor information, please contact:

**Dr. Abdullah Baabood**  
Director  
Gulf Research Centre Cambridge  
Centre of Islamic Studies  
University of Cambridge  
Sidgwick Avenue  
Cambridge CB3 9DA  
United Kingdom  
Tel.: +44 1223 335103  
Fax: +44 1223 335110  
Email: asb1000@cam.ac.uk

**Florian Weisweiler**  
Business Development Manager  
Gulf Research Center Foundation  
49, Avenue Blanc  
1202 Geneva  
Switzerland  
Tel.: +41 22 7162730  
Fax: +41 22 7162739  
Email: fweisweiler@grc.net
I would like to express my admiration for the GRC’s solid scientific effort in the field of research and studies on Gulf issues

H.E. Dr. Abdul Latif Bin Rashid Al Zayani
Secretary-General, The Cooperation Council for the Arab States of the Gulf (GCC)